

ILLINOIS COMMERCE COMMISSION
DOCKET NOS. 02-0798/03-0008/03-0009 (Consolidated)

REBUTTAL TESTIMONY
OF
NAGENDRA SUBBAKRISHNA

Submitted On Behalf
Of
CENTRAL ILLINOIS PUBLIC SERVICE COMPANY
d/b/a AmerenCIPS
and
UNION ELECTRIC COMPANY
d/b/a AmerenUE

May, 2003

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UNION ELECTRIC COMPANY

d/b/a AmerenUE

Q. Please state your name and business address.

A. My name is Nagendra Subbakrishna. My business address is 1717 Arch Street, Suite 3610, Philadelphia, PA 19103-2713.

Q. Are you the same Nagendra Subbakrishna who filed direct testimony in this proceeding?

A. Yes, I am.

Q. What is the purpose of your rebuttal testimony?

A. For both Union Electric Company (“AmerenUE” or “UE”) and Central Illinois Public Service Company (“AmerenCIPS” or “CIPS”), the purpose of my rebuttal testimony is to respond to issues relating to cash working capital and materials and supplies inventories raised by the Staff of the Illinois Commerce Commission (“Staff”) as well as issues raised by the People of the State of Illinois/Attorney General’s Office

24 (“AG”) in their direct testimony in this proceeding. My rebuttal testimony also presents
25 revisions to the analysis included in my direct testimony. The revisions result in a cash
26 working capital requirement for AmerenCIPS of \$7.386 million compared with the
27 \$8.558 million as originally filed. For AmerenUE, the revisions result in a revised cash
28 working capital requirement of \$0.840 million compared with the \$0.928 million as
29 originally filed. The revisions to the cash working capital requirements take into account
30 the issues raised by Staff and the AG in their direct testimony and are presented in order
31 to assist the Illinois Commerce Commission (“Commission”) in making an informed
32 decision relating to the cash working capital requirements of the Companies (i.e.,
33 AmerenUE and AmerenCIPS). The adjustments discussed in my rebuttal testimony
34 concerning cash working capital and materials and supplies inventories are included in
35 the calculation of a revised rate base amount for the Companies as shown on Company
36 witness Thomas G. Opich’s schedules AmerenCIPS Exhibit No. 14.6 and AmerenUE
37 Exhibit No. 14.6.

38 **Q. Are you sponsoring any exhibits?**

39 **A.** Yes. I am sponsoring AmerenCIPS Exhibit Nos. 17.1 and 17.2,
40 AmerenUE Exhibit Nos. 17.1 and 17.2, and AmerenCIPS/UE Exhibit Nos. 17.1 through
41 17.4.

42 **Q. Has Staff proposed adjustments to the cash working capital**
43 **requirements proposed by AmerenCIPS and AmerenUE?**

44 **A.** Yes. Staff recommends that a zero cash working capital requirement be
45 approved by the Commission for both AmerenUE and AmerenCIPS based on their
46 contention that there are “multiple flaws” in the Companies’ studies. (page 3, line 52,

47 ICC Staff Exhibit 3.0). A listing of the purported flaws as identified by Staff is provided
48 below:

- 49 1. improper reflection of all operating revenues in the determination
50 of cash working capital;
- 51 2. unnecessary inclusion of a separate lag for purchased gas
52 adjustment (“PGA”) revenues;
- 53 3. improper lags included in the PGA calculation, an issue also raised
54 by the AG witness;
- 55 4. improper inclusion of fuel costs;
- 56 5. improper cash items included as other operations and maintenance
57 expenses;
- 58 6. improper inclusion of non-Illinois property in real estate
59 calculation and improper inclusion of more than one year of taxes
60 for some parcels of property;
- 61 7. inappropriate inclusion of float for payroll;
- 62 8. inconsistent application of the mid-point theory;
- 63 9. inappropriate application of the obligation date theory; and
- 64 10. lack of recognition of the service company involvement with cash
65 flow.

66 Despite acknowledgement that most of the “flaws” were minor, Staff did
67 not offer a corrected analysis or a quantification of its concerns.

68 **Q. Are there adjustments that the Companies will not oppose?**

69 **A. Yes.** The Companies have made the following revisions to its
70 lead-lag/cash working capital requirements analyses to address Staff's concerns:

- 71 a) the Companies have utilized a net lag approach;
- 72 b) the Companies have excluded uncollectibles expense from other
73 operations and maintenance expenses;
- 74 c) the Companies have excluded the amortization of rate case
75 expenses from other operations and maintenance expenses;
- 76 d) the Companies have excluded float on payroll;
- 77 e) the Companies have revised the calculation of the expense
78 lead-time associated with real estate taxes, and the group health –
79 administration and group life components of pensions and benefits,
80 using a mid-point approach, and did not include more than one
81 year of data on real estate and corporation franchise taxes; and,
- 82 f) the Companies have revised the expense lead-times associated with
83 ICC Gas Revenue (or "PUF") Tax, and the Gas Revenue Tax that
84 recognize pre- and post-payments relative to the start of the tax
85 period.

86 **Q. By acquiescing in the foregoing list of issues, are you endorsing the**
87 **logic behind the adjustments?**

88 **A. No.** The Companies have decided to accept the adjustments despite
89 disagreements they may have with the logic and rationale behind certain of the
90 adjustments.

91 **Q. Please explain.**

92 **A.** The Companies, for instance, believe that when an employee deposits a
93 paycheck at a bank, all the funds are not immediately available to the employee. There is
94 some float time associated with the check. The Companies concur with Staff that an
95 independent analysis of payroll checks was not performed within their cash working
96 capital/lead-lag studies and thus have agreed to remove float from the payroll expense
97 lead-time estimates.

98
99 **Unnecessary Separate Revenue Lag for the PGA**

100 **Q. Does Staff agree with the Companies' use of a separate revenue lag**
101 **for the PGA revenues?**

102 **A.** No. Staff states that "each customer receives only one bill per month,
103 which includes PGA charges, as well as all other charges for gas service. Each customer
104 only makes one payment for those bills, not a separate payment for the PGA portion.
105 Therefore, there is no different lag to be considered for PGA revenue." (page 5,
106 lines 99-103, ICC Staff Exhibit 3.0).

107 **Q. Do you agree with Staff?**

108 **A.** No, I do not. Even though the Companies receive only one payment for
109 current month service from a customer, included in the payment are estimated PGA costs
110 for the current month as well as true-up amounts from two months prior. Staff effectively
111 acknowledges the need for a separate consideration of the PGA by noting on page 6,
112 line 107, of ICC Staff Exhibit 3.0, that a two-month lag exists for the true-up of PGA
113 costs. Thus, it is appropriate to consider the cash working capital impact of the PGA

114 separately from other operating revenues in order to fully consider both the lag associated
115 with recovery of current month gas costs as well as the lags associated with
116 reconciliations and true-ups from two months prior.

117

118 **Improper Lags Included in the PGA Calculation**

119 **Q. Has Staff expressed concerns that improper lags are included in the**
120 **PGA calculation?**

121 **A.** Yes. Staff states that the Companies mistakenly use a three-month lag for
122 the true-up of PGA costs when, in fact, only a two-month lag exists.

123 **Q. How do you respond?**

124 **A.** My direct testimony recognizes that the PGA is designed to recover an
125 estimate of gas costs for the current month and actual costs from two months prior. As
126 stated clearly in the Companies' response to Staff data request CIPS-TEE-31, included in
127 the actual cost true-up for two months prior are fairly minimal amounts from three
128 months prior to the current month. As part of the revisions which I have included in this
129 rebuttal testimony, I have excluded the amounts from three months prior. AmerenCIPS
130 Exhibit No. 17.2 and AmerenUE Exhibit No. 17.2 reflect data from the Companies' PGA
131 filings with the Commission to show the two-month true-up amounts that are used to
132 dollar-weight the lag times associated with the reconciliation/true-up portion of the PGA.

133 **Q. Has the AG witness proposed an adjustment to the Company's cash**
134 **working capital requirement?**

135 **A.** Yes. The AG witness has proposed a modification to the revenue lag
136 assigned to PGA revenues. The AG witness recommends the use of the non-PGA

137 revenue lag to calculate the cash working capital requirements associated with the entire
138 amount of PGA related revenues at the Companies. The AG witness states that there may
139 be temporary under- or over-recoveries of PGA revenues, but on balance they will not
140 affect the recovery of purchased gas costs.

141 **Q. Do you agree with the AG witness' proposed adjustment?**

142 **A.** I agree, in part, with the proposed adjustment.

143 **Q. Please explain.**

144 **A.** The Company has two primary forms of revenues for its gas business:
145 1) non-PGA revenues (or base rate revenues) and 2) PGA revenues. The non-PGA
146 revenues result from the application of the appropriate Company tariff rate to a
147 customer's metered consumption.

148 The PGA revenue lag, on the other hand, is not as straightforward as the
149 AG witness would suggest. While the PGA mechanism is designed to allow the
150 Company full recovery of its prudently incurred gas costs, there are two lags inherent in
151 the process of full recovery: a) a true-up lag, and b) a residual lag. The Company's
152 monthly PGA filings with the Commission include an estimate of the current month's gas
153 cost (Factor G), true-ups from two months prior (Factor A), and a Factor O which
154 includes ordered under- and/or over-recoveries from the annual period prior. The three
155 factors G, A and O apply to both the commodity charge as well as the demand charge
156 components of the Company's PGA rate. The Factor A amount is derived by first
157 computing the under- or over-recovery from two months prior to which any unrecovered
158 balances from the previous PGA filing are added (shown as the unamortized Factor A
159 amount on Schedule II, line 9 of the Companies' monthly PGA filings). To the extent

160 that the Company amortizes recovery of line 9 amounts, the amortized portion slated for
 161 recovery in the current month is then termed the Factor A amount. Therefore, since the
 162 amounts shown on line 9 of Schedule II of both the commodity and demand charge
 163 reconciliations are investor funded until fully recovered by the Companies from their
 164 customers, the two-month lag should be applied to the 12-month total of these amounts.
 165 The two-month lag amounts and dollar-weighted lag time is shown as the PGA true-up
 166 lag in AmerenCIPS Exhibit No. 17.2 and AmerenUE Exhibit No. 17.2.

167 The dollar amounts associated with the residual lag shown in AmerenCIPS
 168 Exhibit No. 17.1 and AmerenUE Exhibit No. 17.1 are computed using the Factor G
 169 amounts (i.e., the estimate of the current month's gas cost and calculated as the total PGA
 170 revenue minus the amounts to which the two-month lag are applied). The residual lag is
 171 then combined, using dollar-weighting, with the PGA true-up lag to result in the
 172 weighted PGA revenue lag. The weighted PGA revenue lag is offset against the fuel
 173 expense lead-time to result in the fuel expense net lag used in the calculation of the cash
 174 working capital requirements associated with fuel costs as shown in AmerenCIPS Exhibit
 175 No. 17.1 and AmerenUE Exhibit No. 17.1.

176 **Q. How did you determine the amounts against which to apply the higher**
 177 **revenue lag?**

178 **A.** I reviewed the Company's PGA filings to determine the amount of over or
 179 under recoveries experienced by month during the test year. These over or under
 180 recoveries are routinely set forth on Commodity Gas Charge Schedule II, line 9 and
 181 Demand Gas Charge Schedule II, line 9 of the Company's PGA filings. AmerenCIPS
 182 Exhibit No. 17.2 and AmerenUE Exhibit No. 17.2 show the under and over recoveries,

183 including uncollected balances from prior periods as filed by the Company with the
184 Commission for the test year that were: a) used to determine the weighted revenue lag
185 time, and b) used in the derivation of the cash working capital requirements for both
186 Companies as shown in AmerenCIPS Exhibit No. 17.1 and AmerenUE Exhibit No. 17.1.

187 **Q. What conclusions regarding the PGA revenue lag can you draw based**
188 **on your analyses of the Companies' PGA filings?**

189 **A.** The weighted PGA revenue lag is 60.79 days for AmerenCIPS and
190 60.98 days for AmerenUE. When dollar-weighted using the non-PGA revenue lag and
191 the residual PGA revenues for the purpose of computing the net lag associated with fuel
192 costs (see AmerenCIPS Exhibit No. 17.1 and AmerenUE Exhibit No. 17.1), the result is
193 54.28 days and 52.79 days for AmerenCIPS and AmerenUE, respectively (see
194 AmerenCIPS Exhibit No. 17.2 and AmerenUE Exhibit No. 17.2). These dollar-weighted
195 revenue lags are then applied to the expense leads on fuel costs in the cash working
196 capital requirement analyses.

197
198 **Improper Inclusion of Fuel Costs**

199 **Q. Does Staff contend that your study has improperly included a lag for**
200 **fuel costs?**

201 **A.** Yes. Staff contends that the revenue to pay for purchased gas is being
202 realized from ratepayers in the same month that the gas is purchased. (page 6,
203 lines 112-115, ICC Staff Exhibit 3.0). Thus, Staff recommends that the lag for fuel costs
204 should be set at zero days. (page 6, line 111, ICC Staff Exhibit 3.0).

205 **Q. Do you agree with Staff on the issue of the lag on fuel costs?**

206 **A.** No. Consideration should be given to both the expense lead-times
207 associated with the Companies' acquisition of gas supply as well as the lag time
208 associated with the customer's payment for that gas. Staff fails to recognize that the
209 Company does not receive payment from customers for current month gas deliveries until
210 about 41.45 days after the gas is provided to them in the case of AmerenCIPS and
211 40.16 days in the case of AmerenUE. On the other hand, the Company pays its suppliers
212 for the gas on average within 12 days of receipt of invoice or about 27 days, including
213 service lead-time associated with gas supply. The Companies have accurately reflected
214 the timing of both cash receipts and payments associated with gas costs in their cash
215 working capital analyses. Therefore Staff's proposal to set the lag for fuel costs at zero
216 days should be rejected.

217
218 **Improper Inclusion of Non-Illinois Property**

219 **Q. What is Staff's issue associated with the inclusion of non-Illinois**
220 **property in your analysis?**

221 **A.** Staff states that this purported flaw affects the AmerenCIPS filing only,
222 and that the Company has included taxes paid on property in states other than Illinois in
223 its cash working capital analysis. Staff recommends that these out-of-state expenses
224 should not be included in the calculation of the cash working capital requirement of
225 AmerenCIPS (page 7, lines 129-133, ICC Staff Exhibit 3.0).

226 **Q. Do you agree with Staff that the Company should not include the cash**
227 **working capital requirements associated with non-Illinois properties as part of its**
228 **rate base?**

229 **A.** No. These are investments in storage fields that have been made by the
230 Company outside the State of Illinois to serve customers of AmerenCIPS. Staff, in
231 response to the Companies' data request NSK-15, agreed that the taxes associated with
232 such property(ies) should be included in the Company's revenue requirement (see
233 AmerenCIPS/UE Exhibit No. 17.1). It follows, therefore, that the expense lead-times
234 associated with such tax payments should be considered in a cash working capital
235 analysis. Thus, it is appropriate to include the cash working capital requirements
236 associated with property taxes paid on non-Illinois properties as part of the Company's
237 rate base.

238
239 **Mid-Point Theory**

240 **Q. What is Staff's concern with your use of the mid-point theory?**

241 **A.** By observing that different dates have been used as the bases for
242 measuring the expense lead-times associated with the ICC Gas Revenue (or "PUF") Tax,
243 and the Gas Revenue Tax, Staff concludes that "The Company has not consistently
244 applied the mid-point theory" (page 7, line 141, ICC Staff Exhibit 3.0).

245 **Q. Do you agree with Staff's characterization that "the Company is**
246 **inconsistent with its definition of mid-point"?**

247 **A.** No. While Staff is correct that the Company has used different
248 measurement dates (page 8, line 152, of ICC Staff Exhibit 3.0), the Company has been

249 consistent in its use of the mid-point in its analysis as evidenced by its estimation of the
250 lead-time associated with payroll, fuel expense, federal and state income taxes, federal
251 and state unemployment taxes, and interest expense.

252 **Q. Why have the Companies used different measurement dates in their**
253 **analyses?**

254 **A.** As stated in its response to Staff data request CIPS-TEE-058, the
255 Company has used the beginning of the service period in most instances as the starting
256 date against which an expense lead is measured. As further stated in the response, the
257 invoice date is used where the date on which a good or service was provided is not
258 readily available.

259 **Q. Have you made any changes to the cash working capital analyses that**
260 **address Staff's issue of using the invoice date as the starting point for measuring the**
261 **expense lead?**

262 **A.** The invoice date was only used as the basis for calculating the expense
263 lead-time associated with operations and maintenance expenses. In the absence of a
264 service date from the Companies' accounts payable systems and to account for some
265 amount of service lead-time, I have added an additional 15.21 days (365/12/2) to the
266 invoice processing lead-time to develop the expense lead-time associated with other
267 operations and maintenance expenses. This addition represents the mid-point of the
268 month prior to the Companies' receipt and payment of an invoice for goods or services
269 provided to them, i.e., the measure of service lead-time. AmerenCIPS Exhibit No. 17.1
270 and AmerenUE Exhibit No. 17.1 show the impacts of including this additional lead-time
271 on the Companies' cash working capital requirements.

272 **Q. Continuing with the issue of whether the mid-point theory has been**
273 **inconsistently applied, what bases were used to estimate the lead-time associated**
274 **with: a) The PUF Tax, and b) Gas Revenue Tax?**

275 **A.** The measurement date associated with each was selected and the
276 lead-times estimated based on whether they were pass-through taxes or not. The PUF
277 Tax and the Gas Revenue Tax were treated as pass-through taxes to which no mid-point
278 method was applied.

279 **Q. Do you agree with Staff's characterization that the mid-point theory**
280 **has not been applied correctly with regard to the PUF Tax?**

281 **A.** No. As mentioned previously, the mid-point method is not relevant in the
282 instance of the PUF Tax which is a pass-through tax. However, as suggested by Staff, a
283 revision has been made to recognize the pre-paid and post-paid lead-times relative to the
284 beginning of the fiscal period as opposed to the end of the period. The impact on the
285 overall cash working capital requirements of the Companies is shown in AmerenCIPS
286 Exhibit No. 17.1 and AmerenUE Exhibit No. 17.1.

287 **Q. Do you agree with Staff's characterization that the mid-point theory**
288 **has not been applied correctly with regard to the Gas Revenue Tax?**

289 **A.** No. The Gas Revenue Tax is a pass-through tax and thus does not lend
290 itself to the use of a mid-point method. As Staff suggests however, a correction has been
291 made to recognize that the expense lead-time should be measured from the beginning of
292 the period to the date on which the tax was paid. As shown in AmerenCIPS Exhibit
293 No. 17.1 and AmerenUE Exhibit No. 17.1, this results in a change in expense lead-times

294 for both AmerenCIPS and AmerenUE and a change in both Companies' cash working
295 capital requirements.

296
297 **Obligation Date Theory**

298 **Q. What is Staff's concern with the Companies' use of the Obligation**
299 **Date Theory?**

300 **A.** The Companies define the expense lead-time as the time period between
301 when a good or service is provided to the Companies and the time when such a good
302 and/or service is paid for. Staff suggests that the Companies are inconsistent in how the
303 expense lead-time for fuel expenses and other operation and maintenance expenses are
304 considered in the cash working capital requirement analyses of the Companies.

305 **Q. How do you respond to Staff's concerns regarding the use of the**
306 **Obligation Date Theory?**

307 **A.** The Company believes that an obligation has been incurred when a good
308 or service has been provided. To the extent that the date on which the good or service
309 was provided is known, such date was used to determine the lead-time associated with
310 the good or service for purposes of the lead-lag study. If such date was not available, the
311 invoice date was used to determine the lead-time.

312 **Q. Have you revised your analyses of the cash working capital**
313 **requirements of the Companies as originally filed based on Staff's comments**
314 **regarding the notion of obligation?**

315 **A.** Yes. I have added 15.21 days of service lead-time (365/12/2) to the
316 invoice processing lead-time associated with other operations and maintenance expenses,

thus presenting a conservative estimate of the cash working capital requirements of the Companies. With this change, the measurement of the expense lead-time associated with other operations and maintenance expenses is now consistent with the manner in which the fuel expense lead-time was derived in the original analyses of the Companies. The results of the revised analyses for the Companies are shown in AmerenCIPS Exhibit No. 17.1 and AmerenUE Exhibit No. 17.1.

Lack of Recognition of Service Company Involvement with Cash Flow

Q. How does Staff characterize the issue of the involvement of the service company with cash flow?

A. Staff states that under the Amended General Services Agreement, Ameren Services Company pays the bills and/or other obligations for AmerenCIPS and AmerenUE. Thus, the expense lead-time associated with pensions and benefits expenses, other operations and maintenance expenses, interest expenses, real estate taxes, invested capital taxes, and the PUF Tax, should be the same for both Companies.

Q. Can there be a difference in lead-times between the Companies for payments made to providers of pensions and benefits services?

A. Yes. Even though the Companies have revised the calculation of the expense lead-time associated with the group health – administration and group life components of pensions and benefits using a mid-point approach, it should be kept in mind that expense lead-times are calculated on a dollar-weighted basis. The Companies' response to Staff data request CIPS-TEE-069 demonstrates that the unweighted expense lead-times associated with pensions and benefits are comparable for both AmerenCIPS

340 and AmerenUE. The response to Staff data request CIPS-TEE-069 further states that
 341 “The [weighted] lead-times are different on account of the dollar-weighting of the
 342 elements that were pooled together to derive an estimate of the lead-time associated with
 343 the composite category titled ‘pensions and benefits’”. (See AmerenCIPS/UE Exhibit
 344 No. 17.2). Finally, even Staff, in response to the Companies’ data request NSK-18,
 345 agrees with the Companies that expense lead-times should be dollar-weighted prior to
 346 their consideration in the calculation of cash working capital requirements. (See
 347 AmerenCIPS/UE Exhibit No. 17.3).

348 **Q. Can there be a difference in lead-times between the Companies for**
 349 **payments related to other operations and maintenance services?**

350 **A.** Yes. As explained in response to Staff data request CIPS-TEE-068:

351 There are two reasons why the lead-time for AmerenUE Other Operations
 352 and Maintenance expenses are different from that of AmerenCIPS. First,
 353 the relative size of the operations of the two Companies are different.
 354 Using the volume of invoices received, processed and paid as an indicator,
 355 UE as a company is a much larger operation than CIPS. The invoice
 356 processing operation at UE often involves a relatively more complex set of
 357 interactions between Accounts Payable and the Company’s personnel
 358 responsible for authorizing payments to vendors for goods or services
 359 supplied. This complexity, which drives the difference in lead-times
 360 associated with other operations and maintenance expenses between UE
 361 and CIPS, is often driven by multiple factors including (and not limited
 362 to): 1) differences in the nature of the good or service provided by the
 363 vendor at UE compared with that at CIPS, 2) differences in the payment
 364 terms of the invoice from the vendor, and 3) to the extent that a contract
 365 between the Company and a vendor for the delivery of a particular good or
 366 service, differences in the payment terms included in such contract(s).
 367 Thus, the invoice processing time, used as a measure of the lead-time
 368 associated with other operations and maintenance expenses, is different for
 369 UE than for CIPS. Second, and as shown on CIPS WPB-5.2a-45-144 and
 370 UE WPB-5.2a-39-61, the float times, included in the derivation of
 371 lead-time on other operations and maintenance expenses, are different for
 372 the two Companies.
 373

374 Thus, the weighted expense lead-time associated with other operations and
375 maintenance expenses for AmerenUE is longer than that for AmerenCIPS.

376 **Q. Can the lead-times on interest expense payments by the two**
377 **Companies be different?**

378 **A.** Yes. The driver of the lead-time on interest expense, regardless of
379 whether the services company is making the payment or not, is when the interest
380 payments are due. Since the outstanding bonds of AmerenCIPS have different payment
381 dates than those of AmerenUE, one would expect the expense lead-times associated with
382 the bonds to be different, regardless of whether the same service company makes the
383 payments.

384 **Q. Should the expense lead-time associated with Real Estate Taxes be**
385 **different by 168.34 days between the Companies?**

386 **A.** The Companies have made a correction to their original analyses to
387 recognize: a) the application of the mid-point theory, and b) to exclude out-of-period
388 payments made to taxing authorities outside the State of Illinois, when calculating the
389 expense lead-times associated with real estate taxes. With the correction, the revised
390 expense lead-time associated with real estate taxes for AmerenCIPS is 428.8 days and for
391 AmerenUE is 405.83 days. The difference between the lead-times is now about 23 days
392 compared with the 168.34 days as originally filed. In percentage terms, the difference is
393 about 5%.

394 **Q. What is Staff’s concern regarding the payments by the Companies on**
395 **account of the Invested Capital Tax and the PUF Tax?**

396 **A.** In noting the Companies’ response to Staff data request
397 CIPS&UE-TEE-047, Staff recognizes that the differences between the Companies in
398 expense lead-times associated with these two items were due to the overpayment of the
399 amount due or payment of the total amount prior to the final due date. Based solely on
400 this one observation, Staff labels the Companies as “inefficient” in terms of their cash
401 management practices and recommends that these two items not be included in the
402 computation of the cash working capital requirements of the Companies.

403 **Q. Do you agree with Staff’s characterization?**

404 **A.** No. To the contrary, the Companies’ approach to the payment of the taxes
405 in question was efficient and cost-effective. To put Staff’s issue pertaining to the PUF
406 Tax in perspective, the allocated portion of the tax payment in question for AmerenUE
407 gas operations amounted to \$16,479 for the test year. While the Company was allowed
408 to make quarterly estimated payments with a true-up, the Company determined that it
409 was more appropriate to file the tax payment twice and eliminate the cost associated with
410 preparing the additional two quarterly filings.

411 Staff’s issue regarding AmerenCIPS’ payments of the Invested Capital
412 Tax is similarly unfounded. In contrast to Staff’s understanding of when this tax is due
413 as evidenced by their response to the Companies’ data request NSK-6, the Company is
414 required to make quarterly payments on the 15th day of March, June, September and
415 December, with a final true-up payment occurring on March 15th of the year following
416 the tax year. (See AmerenCIPS/UE Exhibit No. 17.4 for Staff’s response to NSK6).

Therefore, the Company is effectively pre-paying a portion of the tax and post-paying the remainder during the year. The true-up payment, which reconciles the sum of the estimated payments made during the year with what the Company owes, can be either positive or negative. During the test year, AmerenCIPS made estimated payments which ultimately exceeded its total liability. A refund of the overpayment was requested via the true-up filing.

This situation is no different than that of an individual taxpayer who makes quarterly tax payments. Before April 15th of the following year, the individual prepares his/her tax filings and makes a final payment or receives a refund. The receipt of a refund does not mean that the individual was “inefficient” when quarterly tax payments were made.

Based upon the above explanations, the Companies believe that Staff has inappropriately labeled Ameren Service Company’s cash management practices as “inefficient” without performing the appropriate field work to fully understand the context and details supporting the apparent disparity between the expense lead-times associated with these two tax items for AmerenCIPS and AmerenUE. Therefore, it is appropriate to include these items in the Companies’ cash working capital analyses and Staff’s recommendation should be rejected.

Materials and Supplies

Q. Has Staff made an adjustment to proposed materials and supplies inventories in rate base?

439 **A.** Yes. Staff recommends that the Companies' proposed materials and
440 supplies inventory be reduced by the calculated amount of accounts payable related to the
441 inventory. For AmerenCIPS, the effect of Staff's adjustment is a decrease of \$318,000 in
442 rate base and for AmerenUE the effect is a decrease of \$11,000 in rate base.

443 **Q.** **On what basis has Staff made an accounts payable adjustment to**
444 **materials and supplies inventories?**

445 **A.** On page 12, lines 239-240, of ICC Staff Exhibit 3.0, Staff states that "An
446 account payable represents "vendor financing" of purchased merchandise until it has
447 been paid in full." On this basis, Staff recommends that the materials and supplies
448 inventory included as part of the Companies' rate base be reduced by the amount of
449 accounts payable related to the inventory.

450 **Q.** **Do you agree with Staff's adjustment relating to the materials and**
451 **supplies inventories?**

452 **A.** No. On page 4, lines 75-76 of ICC Staff Exhibit 3.0, Staff defines the
453 purpose of a lead-lag study as one that is "used to determine the amount of cash that is
454 necessary on a day-to-day basis in order for a company to provide service to the
455 ratepayers." However, on page 11, line 225, of ICC Staff Exhibit 3.0, Staff recommends
456 that a zero cash working capital be included in rate base. A zero cash working capital
457 amount implies that the Company does not need any cash on a day-to-day basis to
458 provide service to its customers because it is in perfect equilibrium, i.e., cash inflows to
459 the Company perfectly equal cash outflows to its vendors and suppliers. There are at
460 least two problems with this recommendation. First, one would be hard pressed to
461 identify any ongoing business entity that does not need any cash on a day-to-day basis to

provide service to its customers. Second, even if one were to assume that both the Companies are in perfect equilibrium, no accounts payable adjustment to the Companies' materials and supplies inventories would be necessary since "vendor financing" of the Companies' materials and supplies inventories would be exactly offset by a customer "I owe you" to the Companies.

Q. What is your recommendation regarding Staff's adjustment to the Company's proposed materials and supplies inventory?

A. For reasons described earlier, I recommend that the Commission accept Staff's proposed adjustment regarding the accounts payable adjustment to the Companies' materials and supplies inventories if and only if the Commission also approves an appropriate amount of cash working capital which accurately reflects the amount of cash that is necessary on a day-to-day basis in order for the Companies to provide service to the customers. This is consistent with the Commission's treatment of both cash working capital requirements and materials and supplies inventories in Illinois Power Company's two recent Delivery Service Tariff Proceedings, Docket Nos. 99-0120/99-0134 (cons.) and 01-0432.

Q. Provide a summary of key results from your revised analyses for the Companies.

A. After reflecting the acceptance of seven of the ten of Staff's so called "flaws" in the Companies' cash working capital/lead-lag study, all the revisions discussed herein taken together result in a cash working capital requirement for AmerenCIPS of \$7.386 million and \$0.840 million for AmerenUE, as shown in AmerenCIPS Exhibit No. 17.1 and AmerenUE Exhibit No. 17.1. The revisions represent reductions from the

485 \$8.558 million for AmerenCIPS and \$0.928 million for AmerenUE as originally filed by
486 the Companies. The remaining three of Staff's criticisms have been fully rebutted by the
487 Companies. The revised cash working capital amounts together with the adjustment
488 associated with materials and supplies inventories are shown in AmerenCIPS Exhibit
489 No. 14.6 and AmerenUE Exhibit No. 14.6 of Company witness Thomas G. Opich.

490 **Q. Does this conclude your rebuttal testimony?**

491 **A.** Yes, it does.